

**Haringey OSC**  
**14 March 2011**

**Update on mental health services**

# Where are we now - 1

---

Trust has made a lot of progress recently:

- Full Registration under new CQC Regulatory Framework
- Achieved key financial targets, including very challenging cost improvement programme, for last three years
- Enfield Community Services transferred to MHT in January 2011

## Where are we now - 2

---

Despite considerable achievements, there is still a lot to do:

- Keep improving our services
- Maintain full CQC Registration
- Keep delivering on financial and cost improvement targets, within a very challenged local health economy
- Successfully manage the integration of Enfield Community Services and seek opportunities to bring together mental and physical health in all boroughs
- Work through the implications of the NHS White Paper and further strengthen our links with local GPs, our future commissioners
- Deliver our service transformation plans, in collaboration with patients, carers, our staff and other key stakeholders

# Trust's future strategy

---

- The Trust's strategy is changing, we are increasingly focusing on:
  - Provision of more integrated and holistic services
  - Prevention of ill health and active recovery
  - Delivering services as close to patients homes as possible
- In the future, the Trust will be delivering a broader range of services, in different ways, in different locations
- A series of significant changes to our services are being planned with our commissioners
  - These have been discussed with key stakeholders at high level over the last 18 months through our 'Changing for Good' programme
- We are now starting to move forward on these, in collaboration with all our partners

# Summary of our future plans - 1

---

We have summarised our plans into three key clinical service development areas:

- **Integrating Physical and Mental Health Services**
  - Building on the transfer of Enfield Community Services to develop more integrated and holistic services in all the boroughs we serve
- **Transforming Inpatient Care**
  - Reducing our use of inpatient mental health beds through developing further alternatives to inpatient care
    - Recovery Centres in each borough
    - Strengthening the Home Treatment Teams
  - Consolidation of our remaining inpatient facilities into fewer units to maximise clinical and cost effectiveness
- **Transforming Community Care and embedding services into Primary Care**
  - Developing services in primary care and providing more support to primary care
  - Focusing current generic CMHT case workers into specialist areas, to improve quality and efficiency

# Summary of our future plans - 2

---

Our clinical service developments are supported by three key enablers:

- **Transforming our workforce**
  - All our service developments are underpinned by major changes in the types of staff and the ways they work over the next five years
  - The mix of professions and skills mix will change significantly, with increased numbers of unregistered staff e.g. our new GMHWs
- **Modernising our Estate**
  - As more services are provided in or close to people's homes, our need for building and facilities will change
  - We want to focus our resources on services, not maintaining lots of buildings – our estate will reduce, while improving the quality of what remains
- **Improving our Information Systems**
  - We are improving our IT to meet our future needs

# What this means for Haringey

---

The key developments planned over the next year are:

- Establishing a new Recovery Centre as an alternative to inpatient admission – in discussions with LBH about future locations
- Increasing the capacity of the Home Treatment Teams to support more patients at home, including an older people's Home Treatment Team
- Changing the way the Community Mental Health Teams work, focusing them into specialist areas, rather than working generically
- Consolidating adult and older people's acute wards at Chase Farm Hospital – in much improved facilities
- Working with Commissioners on the future of continuing care services – separate consultation on Beech Ward at the moment, led by PCTs
- Establishing a single point of access for all patient referrals, to streamline access to all services for patients, carers and GPs
- Strengthening links with local GPs and increasing our support to them

## Future of St Ann's

---

- Changes in the ways mental health services are provided means that our need for facilities at St Ann's is changing
- NHS Haringey has already given notice to vacate all its administrative buildings at St Ann's
- The PCT community services currently based at St Ann's are also changing:
  - From April, they will be part of Whittington Health
  - Options are being considered for their future location, it is likely that proposals will come forward to relocate many of them into local community settings
- The Trust, as the owner of the site, is committed to developing smaller, but improved, facilities at St Ann's with a mix of primary, community, mental health and social care facilities for local people
- We are working closely with LBH to start to develop a long term plan for the site, and will engage with local people and other partners as this develops
- The Trust and LBH have jointly appointed Geoffrey Ocen, formally Director of The Bridge NDC, to help lead this work forward over the coming months



# Becoming an NHS Foundation Trust

---

- New Government has said every NHS provider organisation must become, or be part of, an FT by 2014
- We want to become an FT earlier, as we believe there are real benefits for patients, staff and local people
- Our plan is to become an FT during 2012 – timetable currently under review with new NCL Sector / NHS London
- FTs are more accountable to patients and local people, particularly in deciding priorities for the future
- We now have 10,000 shadow public Members, plus our 3,000 shadow staff Members
- We consulted patients, our staff, local people and our key partners about our plans to become an FT initially in 2007/8 - we now want to consult local people again on our latest plans and propose a formal consultation over the next few months